



Border to Coast Pensions Partnership Limited

Board

Meeting Date: 12 December 2023

Report Title: Shortform Minutes – Board

Item	Summary
3.1	Minutes of Board Meeting held on 14 November 2023 The Board approved the minutes of the meeting held on 14 November 2023
3.2	Matters Arising Log The Board approved the recommended changes to the matters arising logs for its formal meetings and the internal board effectiveness review 2022.
3.3	CEO Report This quarterly report provided the agenda for the next Board Strategy Day, the balanced scorecard at 30 September 2023, interactions with Partner Funds, people matters, and key business risks. The Board noted the report and approved changes to scorecard metrics.
3.4	Future of Pooling - Government Policy Response This report provided an update on developments with the Government's pooling consultation following confirmation in the Autumn Statement. The Board noted the report.
3.5	DCEO Report This quarterly report provided an update on progress across the investment operations and corporate functions, activities planned for the next period, procurement and contracting activity, and projections for the financial year end. The Board noted the report.
3.6	CIO Report This quarterly report set out a general update on people, performance, the Alternatives programme, watchlist updates, investment projects, assets under management, and responsible investment. The Board noted the report.
3.7	CRO Report This quarterly report provided a high-level summary of the Company's risk profile at end Q3 2023 and updated on the Risk Management Development Plan, key Risk Management Framework priorities, and wider risk and compliance activity. The Board noted the report.

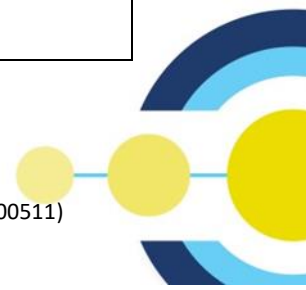
Border to Coast Pensions Partnership Limited

A Company limited by shares and registered in England and Wales with Registration Number **10795539**

and whose registered office is at **5th Floor Toronto Square, Toronto Street, Leeds, LS1 2H**

Border to Coast Pensions Partnership Ltd is authorised and regulated by the Financial Conduct Authority (FRN 800511)

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3.8	<p>Board Risk Committee</p> <p>The Board noted the draft minutes of the Board Risk Committee meeting held on 7 June 2023 and the report from the Board Risk Committee meeting held on 19 September 2023</p>
3.9	<p>Internal Capital Adequacy and Risk Assessment (ICARA)</p> <p>This report presented the annual ICARA Report and outlined the key capital and liquidity elements.</p> <p>On recommendation of the Board Risk Committee, the Board approved the ICARA report for 2023-26.</p>
3.10	<p>Remuneration and Nomination Committee</p> <p>The Board noted the report of the Remuneration and Nomination Committee meeting held on 13 November 2023.</p>
3.11	<p>Strategic Plan</p> <p>This report presented the draft Strategic Plan 2024-27 for the Board’s consideration and recommendation to the shareholders.</p> <p>The Board recommended the Strategic Plan 2024-27 and supporting documents for approval by the shareholders.</p>
3.12	<p>Board Audit Committee</p> <p>The Board noted the report of the Board Audit Committee meeting held on 23 November 2023.</p>

